

# BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2022




[Education Act, Sections 139(2)(b) and 244]

**0012 Suzuki Charter School Society**

Legal Name of School Jurisdiction

10720 54 Avenue NW Edmonton AB AB T6A 2H9; 780-468-2598; christison@suzukischool.ca

Contact Address, Telephone & Email Address

<b>BOARD CHAIR</b>	
<u>Nicole Palmer</u> Name	 Signature
<b>SUPERINTENDENT</b>	
<u>Dr. Lynne Paradis</u> Name	 Signature
<b>SECRETARY TREASURER or TREASURER</b>	
<u>Mrs. Heather Christison</u> Name	 Signature
<p><b>Certified as an accurate summary of the year's budget as approved by the Board of Trustees at its meeting held on <u>May 20, 2021</u> Date</b></p>	

c.c. Alberta Education  
c/o Jianan Wang, Financial Reporting & Accountability Branch  
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<p>16 <span style="background-color: #e0f0ff; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> blue cells: require the input of data/descriptors wherever applicable.</p> <p>17 <span style="background-color: #e0ffe0; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> green cells: populated based on information previously submitted</p>	<p>18 <span style="background-color: #e0e0e0; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> grey cells: data not applicable - protected</p> <p>19 <span style="background-color: #ffffe0; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> yellow cells: to be completed when yellow only.</p>
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### HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2021/2022 BUDGET REPORT

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into  
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year  
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will  
 24 support the jurisdiction's plans.

**Budget Highlights, Plans & Assumptions:**

28 The school offers a variety of early intervention programs beginning with entry level assessments at kindergarten. Every child who is experiencing difficulty is provide with an  
 29 individual program plan that outlines program adjustment to optimize student achievement. The school has a very diverse population with many students who are English  
 30 second language learners, who have emotional/behavioral challenges, have various learning disability or who are gifted.

31 Attend to the effects of post Covid to bridge the gaps created from absence at school due to Covid implications.

**Significant Business and Financial Risks:**

45 Charter schools are treated differently with the new budget framework. There seems to be an incorrect assumption that students attending Suzuki Charter School would  
 46 need less educational support than students in other public schools. A lottery system is used to determine new students (with the exception of children living in the area or  
 47 siblings of students already enrolled at Suzuki), and this random selection does not eliminate students who may present with learning difficulties.  
 48 Students who are having academic difficulty need early intervention which is provided through additional resources ( eg. Educational Assistant time, participation in remedial  
 49 program for both gifted students and students who have fallen behind their peers). With the new funding framework Suzuki Charter School will receive only 26% of what  
 other public and francophone schools receive, this underfunding is a difference of **\$350,000.00** annually.

**BUDGETED STATEMENT OF OPERATIONS**  
for the Year Ending August 31

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
<b>REVENUES</b>			
Government of Alberta	\$ 3,158,713	\$3,086,319	\$3,085,211
Federal Government and First Nations	\$ -	\$0	\$0
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 114,432	\$131,080	\$92,352
Sales of services and products	\$ 185,500	\$262,250	\$136,743
Investment income	\$ -	\$0	\$2,794
Gifts and donations	\$ -	\$0	\$3,518
Rental of facilities	\$ 5,000	\$13,459	\$9,880
Fundraising	\$ 4,500	\$51,340	\$64,836
Gains on disposal of capital assets	\$ -	\$0	\$0
Other revenue	\$ -	\$0	\$24,468
<b>TOTAL REVENUES</b>	\$3,468,145	\$3,544,448	\$3,419,802
<b>EXPENSES</b>			
Instruction - Pre K	\$ -	\$0	
Instruction - K to Grade 12	\$ 2,891,402	\$2,888,142	\$2,516,673
Operations & maintenance	\$ 392,107	\$383,711	\$422,648
Transportation	\$ 138,549	\$138,897	\$124,755
System Administration	\$ 182,996	\$182,996	\$167,159
External Services	\$ 98,050	\$110,113	\$157,875
<b>TOTAL EXPENSES</b>	\$3,703,104	\$3,703,859	\$3,389,110
<b>ANNUAL SURPLUS (DEFICIT)</b>	(\$234,959)	(\$159,411)	\$30,692

**BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)**  
for the Year Ending August 31

INPUT PRE-K EXPENS

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
<b>EXPENSES</b>			
Certificated salaries	\$ 1,836,123	\$1,713,063	\$1,539,006
Certificated benefits	\$ 246,383	\$227,593	\$345,878
Non-certificated salaries and wages	\$ 679,438	\$712,866	\$603,177
Non-certificated benefits	\$ 64,075	\$116,058	\$95,586
Services, contracts, and supplies	\$ 877,085	\$871,289	\$736,985
<b>Capital and debt services</b>			
<b>Amortization of capital assets</b>			
Supported	\$ -	\$62,990	\$24,468
Unsupported	\$ -	\$0	\$37,322
<b>Interest on capital debt</b>			
Supported	\$ -	\$0	\$0
Unsupported	\$ -	\$0	\$0
Other interest and finance charges	\$ -	\$0	\$6,688
Losses on disposal of capital assets	\$ -	\$0	\$0
Other expenses	\$ -	\$0	\$0
<b>TOTAL EXPENSES</b>	\$3,703,104	\$3,703,859	\$3,389,110

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ending August 31**

REVENUES	Approved Budget 2021/2022									Actual Audited 2019/20
	Instruction				Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre K	Third Year K- Severe	Moderate Language Delay (Code 48)	K - Grade 12						
(1) Alberta Education	\$ -	\$ -	\$ -	\$ 2,557,120	\$ 272,800	\$ 145,797	\$ 182,996	\$ -	\$ 3,158,713	\$ 3,074,709
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(3) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,502
(4) Federal Government and First Nations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ -	\$ -	\$ 114,432	\$ -	\$ -	\$ -	\$ -	\$ 114,432	\$ 92,352
(10) Sales of services and products	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,500	\$ 185,500	\$ 136,743
(11) Investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,794
(12) Gifts and donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,518
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ 9,880
(14) Fundraising	\$ -	\$ -	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ 64,836
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(16) Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,468
<b>(17) TOTAL REVENUES</b>	\$ -	\$ -	\$ -	\$ 2,676,052	\$ 277,800	\$ 145,797	\$ 182,996	\$ 185,500	\$ 3,468,145	\$ 3,419,802
<b>EXPENSES</b>										
(18) Certificated salaries	\$ -	\$ -	\$ -	\$ 1,751,773	\$ -	\$ -	\$ 84,350	\$ -	\$ 1,836,123	\$ 1,539,006
(19) Certificated benefits	\$ -	\$ -	\$ -	\$ 246,383	\$ -	\$ -	\$ -	\$ -	\$ 246,383	\$ 345,878
(20) Non-certificated salaries and wages	\$ -	\$ -	\$ -	\$ 475,638	\$ 72,069	\$ -	\$ 40,681	\$ 91,050	\$ 679,438	\$ 603,177
(21) Non-certificated benefits	\$ -	\$ -	\$ -	\$ 57,075	\$ -	\$ -	\$ -	\$ 7,000	\$ 64,075	\$ 95,586
(22) SUB - TOTAL	\$ -	\$ -	\$ -	\$ 2,530,869	\$ 72,069	\$ -	\$ 125,031	\$ 98,050	\$ 2,826,019	\$ 2,583,647
(23) Services, contracts and supplies	\$ -	\$ -	\$ -	\$ 360,533	\$ 320,038	\$ 138,549	\$ 57,965	\$ -	\$ 877,085	\$ 736,985
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,468
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,322
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,688
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>(31) TOTAL EXPENSES</b>	\$ -	\$ -	\$ -	\$ 2,891,402	\$ 392,107	\$ 138,549	\$ 182,996	\$ 98,050	\$ 3,703,104	\$ 3,389,110
<b>(32) OPERATING SURPLUS (DEFICIT)</b>	\$ -	\$ -	\$ -	\$ (215,350)	\$ (114,307)	\$ 7,248	\$ -	\$ 87,450	\$ (234,959)	\$ 30,692

**BUDGETED SCHEDULE OF FEE REVENUE  
for the Year Ending August 31**

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
<b>FEES</b>			
<b>TRANSPORTATION</b>	\$0	\$0	\$0
<b>BASIC INSTRUCTION SUPPLIES (Instructional supplies, &amp; materials)</b>	\$69,660	\$63,180	\$56,330
<b>LUNCHROOM SUPERVISION &amp; NOON HOUR ACTIVITY FEES</b> (Optional & Mandatory)	\$44,772	\$42,900	\$36,022
<b>FEES TO ENHANCE BASIC INSTRUCTION</b>			
Technology user fees	\$0	\$0	\$0
Alternative program fees	\$0	\$0	\$0
Fees for optional courses	\$0	\$0	\$0
ECS enhanced program fees	\$0	\$0	\$0
<b>ACTIVITY FEES</b>			
Other fees to enhance education (Describe here)	\$0	\$0	\$0
<b>NON-CURRICULAR FEES</b>			
Extra-curricular fees	\$0	\$0	\$0
Non-curricular goods and services	\$0	\$0	\$0
<b>NON-CURRICULAR TRAVEL</b>			
OTHER FEES (Describe here)	\$0	\$25,000	\$0
<b>TOTAL FEES</b>	\$114,432	\$131,080	\$92,352

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
Cafeteria sales, hot lunch, milk programs	\$0	\$0	\$0
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$0	\$20,000	\$2,745
International and out of province student revenue	\$0	\$0	\$0
Adult education revenue	\$0	\$0	\$0
Preschool	\$0	\$30,250	\$17,910
Child care & before and after school care	\$185,500	\$244,500	\$116,088
Lost item replacement fees	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe) Other sales (describe here)	\$0	\$0	
Other (describe) Other sales (describe here)	\$0	\$0	
<b>TOTAL</b>	\$185,500	\$294,750	\$136,743

**PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)**  
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)		(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	OPERATING RESERVES	INTERNALLY RESTRICTED CAPITAL RESERVES	
<b>Actual balances per AFS at August 31, 2020</b>	\$714,379	\$136,526	\$0	\$577,853	\$455,655	\$122,198	\$0	\$0
<b>2020/2021 Estimated Impact to AOS for:</b>								
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$159,410)			(\$159,410)	(\$159,410)			
Estimated board funded capital asset additions		\$0		\$0	\$0	\$0	\$0	\$0
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0	\$0		
Estimated amortization of capital assets (expense)		\$0		\$0	\$0	\$0		
Estimated capital revenue recognized - Alberta Education		\$0		\$0	\$0	\$0		
Estimated capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0	\$0		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0	\$0		
Estimated changes in Endowments	\$0	\$0	\$0	\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0	\$0		
Estimated reserve transfers (net)				\$0	\$0	\$0		
Estimated assumptions/transfers of operations - capital lease ad	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Estimated Balances for August 31, 2021</b>	\$554,969	\$136,526	\$0	\$418,443	\$296,245	\$122,198	\$0	\$0
<b>2021/22 Budget projections for:</b>								
Budgeted surplus(deficit)	(\$234,959)			(\$234,959)	(\$234,959)			
Projected board funded capital asset additions		\$159,410		(\$159,410)		(\$159,410)		\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		\$0		\$0	\$0	\$0		
Budgeted capital revenue recognized - Alberta Education		\$0		\$0	\$0	\$0		
Budgeted capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0	\$0		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0	\$0		
Budgeted changes in Endowments	\$0	\$0	\$0	\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0	\$0	\$0	\$0	\$0		\$0
Projected reserve transfers (net)				\$0	\$0	\$0		\$0
Projected assumptions/transfers of operations - capital lease ad	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Projected Balances for August 31, 2022</b>	\$320,010	\$295,936	\$0	\$24,074	\$61,286	(\$37,212)	\$0	\$0

**SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES**  
for the Year Ending August 31

	Unrestricted Surplus Usage			Operating Reserves Usage			Year Ended		
	Year Ended			Year Ended			Year Ended		
	31-Aug-2022	31-Aug-2023	30-Aug-2024	31-Aug-2022	31-Aug-2023	30-Aug-2024	31-Aug-2022	31-Aug-2023	30-Aug-2024
Projected opening balance	\$296,245	\$296,245	\$296,245	\$122,198	(\$37,212)	(\$37,212)	\$0	\$0	\$0
Projected excess of revenues over expenses (surplus only)	\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	\$0	\$0	\$0		\$0	\$0			
Budgeted capital revenue recognized	\$0	\$0	\$0		\$0	\$0			
Budgeted changes in Endowments	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	\$0	\$0	\$0		\$0	\$0			
Projected reserves transfers (net)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds	\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration	\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration	\$0	\$0	\$0		\$0	\$0			
Non-recurring contracts, supplies & services	\$0	\$0	\$0		\$0	\$0			
Professional development, training & support	\$0	\$0	\$0		\$0	\$0			
Transportation Expenses	\$0	\$0	\$0		\$0	\$0			
Operations & maintenance	\$0	\$0	\$0		\$0	\$0			
English language learners	\$0	\$0	\$0		\$0	\$0			
System Administration	\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs	\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization	\$0	\$0	\$0		\$0	\$0			
Debt repayment	\$0	\$0	\$0		\$0	\$0			
POM expenses	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)	\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Administration building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Costs - Furniture & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	\$0	\$0	\$0	(\$159,410)	\$0	\$0	\$0	\$0	\$0
Building leases	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 1 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Estimated closing balance for operating contingency	\$296,245	\$296,245	\$296,245	(\$37,212)	(\$37,212)	(\$37,212)	\$0	\$0	\$0

Out of Balance			
Total surplus as a percentage of 2020 Expenses	7.00%	7.00%	7.00%
ASO as a percentage of 2020 Expenses	7.00%	7.00%	7.00%

**PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)  
for the Year Ending August 31**

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2022	\$ (234,959)	
<b>PLEASE ALLOCATE IN BLUE CELLS BELOW</b>	<b>(234,959)</b>	<b>UNDERALLOCATED - PLEASE ALLOCATE</b>
Estimated Operating Deficit Due to:		
Description 1 (fill only your board projected an operating deficit)	(\$234,959)	To operate Suzuki Charter School (SCS) for K-grade 8 students as per SCS Charter and Strategic Plan
Description 2 (fill only your board projected an operating deficit)	\$0	
Description 3 (fill only your board projected an operating deficit)	\$0	
Description 4 (fill only your board projected an operating deficit)	\$0	
Description 5 (fill only your board projected an operating deficit)	\$0	
Description 6 (fill only your board projected an operating deficit)	\$0	
Description 7 (fill only your board projected an operating deficit)	\$0	
<b>Subtotal, access of operating reserves to cover operating deficit</b>	<b>(234,959)</b>	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	159,410	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	-	
Budgeted unsupported debt principal repayment	-	
Projected net transfer to (from) Capital Reserves	-	
<b>Total projected amount to access ASO in 2021/22</b>	<b>\$ (75,549)</b>	

Total amount approved by the Minister



**PROJECTED STUDENT STATISTICS  
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2021/2022 (Note 2)	Actual 2020/2021	Actual 2019/2020	Notes
<b>Kindergarten, and Grades 1 to 12</b>				
<b>Eligible Funded Students:</b>				
Kindergarten	50	50	48	Head count
Kindergarten program hours	475	475	475	Minimum: 475 hours
Kindergarten FTE's Enrolled	25	25	24	0.5 times Head Count
Grades 1 to 9	331	308	284	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	-	-	-	Head count
Grades 10 to 12 - 4th year	-	-	-	Head count
Grades 10 to 12 - 4th year FTE	-	-	-	0.5 times Head Count
Grades 10 to 12 - 5th year	-	-	-	Head count
Grades 10 to 12 - 5th year FTE	-	-	-	0.25 times Head Count
Total FTE	356	333	308	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change and VA for change > 3% or < -3%	6.9%	8.1%		
<b>Other Students:</b>				
Total	-	-	-	Note 3
<b>Total Net Enrolled Students</b>	356	333	308	
<b>Home Ed Students</b>	-	-	-	Note 4
<b>Total Enrolled Students, Kindergarten, and Grades 1-12</b>	356	333	308	
Percentage Change	6.9%	8.1%		
<b>Of the Eligible Funded Students:</b>				
Students with Severe Disabilities	-	5	5	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	34	34	14	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
Students with Third Year K-Severe	-	-	-	FTE of students with third year kindergarten disabilities as reported by the board via PASI.
Students with Moderate Language Delay (Code 48)	-	-	-	FTE of students with moderate language code 48 delay disabilities as reported by the board via PASI.
<b>Pre - Kindergarten (Pre - K)</b>				
<b>Eligible Funded Children</b>	-	-	-	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Other Children</b>	-	-	-	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Total Enrolled Children - Pre - K</b>	-	-	-	
<b>Program Hours</b>	-	-	-	Minimum: 400 Hours
<b>FTE Ratio</b>	-	-	-	Actual hours divided by 800
<b>FTE's Enrolled, Pre - K</b>	-	-	-	
Percentage Change and VA for change > 3% or < -3%	0.0%	0.0%		
<b>Of the Eligible Funded Children:</b>				
Students with Severe Disabilities (PUF)	-	-	-	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	-	-	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
<b>NOTES:</b>				
1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.				
2) Budgeted enrolment is to be based on best information available at time of the 2021/2022 budget report preparation.				
3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.				
4) Because they are funded separately, Home Education students are not included with total net enrolled students.				

**PROJECTED STAFFING STATISTICS  
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budget 2021/22		Actual 2020/21		Actual 2019/20		Notes
	Total	Union Staff	Total	Union Staff	Total	Union Staff	
<b>CERTIFICATED STAFF</b>							
School Based	19	-	19	-	17	-	Teacher certification required for performing functions at the school level
Non-School Based	1	-	1	-	1	-	Teacher certification required for performing functions at the systemwide office level
<b>Total Certificated Staff FTE</b>	19.7	-	19.9	-	18.3	-	FTE for personnel possessing a valid Alberta teaching certificate or equivalency
Percentage Change and VA for change > 3% or < -3%	-1.1%	-	0.6%	-	7.5%	-	no longer receiving federal funding for on at home learners
If an average standard cost is used, please disclose rate:							
School FTE per certificated Staff	18.0966735		18.0		16.8		
Certificated Staffing Change due to:							
Enrollment Change							
Other Factors							If negative change impact, the small class size initiative is to include any/all teachers retained
<b>Total Change</b>	-	-	-	-	-	-	Year-over-year change in Certificated FTE
Breakdown, where total change is Negative:							
Continuous contracts terminated	-	-	-	-	-	-	FTEs
Non-permanent contracts not being renewed	-	-	-	-	-	-	FTEs
Other (retirement, attrition, etc.)	-	-	-	-	-	-	Descriptor (required)
<b>Total Negative Change in Certificated FTEs</b>	-	-	-	-	-	-	Breakdown required where year-over-year Breakdown required where year-over-year total change in Certificated FTE is 'negative' only
<b>Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):</b>							
Certificated Number of Teachers							
Permanent - Full time	-	-	14	-	13	-	
Permanent - Part time	-	-	2	-	3	-	
Probationary - Full time	-	-	2	-	1	-	
Probationary - Part time	-	-	2	-	1	-	
Temporary - Full time	-	-	1	-	-	-	
Temporary - Part time	-	-	3	-	2	-	
<b>NON-CERTIFICATED STAFF</b>							
Instructional - Education Assistants	7	-	7	-	6	-	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction
Instructional - Other non-certificated Instruction	2	-	2	-	2	-	Personnel providing instruction support for schools under 'Instructor' program areas other than EAs
Operations & Maintenance	1	-	1	-	1	-	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	-	-	-	-	-	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	1	-	1	-	0	-	Personnel in System Admin and External service areas
<b>Total Non-Certificated Staff FTE</b>	11.0	-	11.0	-	9.0	-	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency
Percentage Change	0.0%	-	22.2%	-	22.2%	-	
<b>Explanation of Changes to Non-Certificated Staff:</b>							
Additional Information							
Are non-certificated staff subject to a collective agreement?							
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's							